

Care of Afghan Families



مواظبت خانواده هاي افغان

Annual Report 2007

Let's Improve the Quality of life among Afghan Families



Care of Afghan Families (CAF)

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آدرس دفتر مرکزی

خانه 497 چهاراهی حصه دوم کارته پروان

مقابل مسجد حاجی عبدالمتین، کابل، افغانستان

پوست cafkb@gmail.com

Acronyms:

ACBAR:	Agency Coordinating Body for Afghan Relief	MD:	Medical Doctor
ACF:	Action Contra la Faim	MOPH:	Ministry of Public Health
AFP:	Acute Flaccid Paralysis	MOU:	Memorandum of Understanding
ANC:	Ante Natal Care	MSH:	Management Science for Health
ARI:	Acute Respiratory Infection	MVA:	Manual Vacuum Assistant
BEOC:	Basic Obstetric of Care	NGO:	Non Governmental Organization
BHC:	Basic Health Center	OPD:	Out Patient Department
BPHS:	Basic Package of Health Services	ORT:	Oral Rehydration Therapy
BSC:	Balance Scored Card	OT:	Operational Theatre
CAF:	Care of Afghan Families	PDS:	Progress Direct Sheet
CBHC:	Community Based Health Care	PEMT:	Provincial EPI Management Team
CD:	Communicable Disease	PH:	Provincial Hospital
CEOC:	Comprehensive Obstetric Care	PHA:	Provincial Health Advisor
CHC:	Comprehensive Health Center	PHCC:	Provincial Health Coordination Committee
CHS:	Community Health Supervisor	PNC:	Post Natal Care
CHW:	Community Health Worker Communication	PPA:	Performance-based Partnership Agreement
DD:	Diarrheal Disease	PPG:	Performance-based Partnership Grant
DH:	District hospital	PPHD:	Provincial Public Health Directorate
EC:	European Committee	PRT:	Provincial Reconstruction Team
EPHS:	Essential Package of Hospital	REACH:	Rural Expanded of Afghanistan's Community based Health Care Response
EPI:	Expanded Program of Immunization	SBM:	Standard Based Management Services
EPR:	Emergency Preparedness and	SHDP:	Social and Health Development Program
FP:	Family Planning	UNFPA:	United Nation Development Fund
GCMU:	Grant and Contract Management Unit	UNICEF:	United Nation Children's Fund
HF:	Health Facility	USAID:	United State Aid for International Development
HP:	Health Post	WFP:	World Food Programs
HQ:	Head Quarter	WHO:	World Health Organization
HR:	Human Resource		
HSSP:	Health Support Services Project		
IEC:	Information Education and		
IFRC:	International Federal of Red Cross and Crescent Societies		
JHU:	John Hopkins University		
LDP:	Leadership Development Program		

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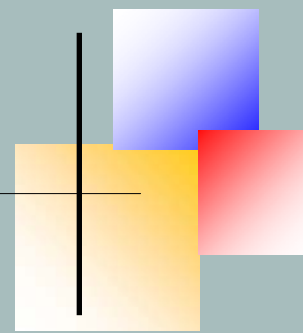
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COMMENTS FROM THE BOARD OF DIRECTORS

The directorate board of CAF wholeheartedly acknowledged the commitment and hard working spirit of all staff of CAF in the field as well as the offices staff for assisting toward achieving the sacred objectives of serving the needy people and building devastated country.

CAF directorate board always inoculates a transparency, accountability, honesty and quality work to its whole staff. We simply admit what we say and what we practice will modify the present as well as the future. CAF is trying its utmost to be a role model in organizational values so that such characters be decently conveyed to others to practice and follow. It is the beginning of realization of the dreams and we have a long way ahead to move on to reach our goals and objectives.

It is now a trial period for CAF to keep the pace with the progress and environmental changes which is a huge and heavy task but can be performed through a decisive ,determined will and commitment, working with the people and for the people.

This is but a small token of our appreciation of clients, upon whose satisfaction we have been allowed to grow and prosper in this highly competitive venue. There is no doubt that this year achievements despite the challenges, the admiration for the accomplishments is felt by all of us within the organization as well as the general public.

In conclusion again, on behalf of our entire organization, a heart-felt thank you for our staff, our heartiest congratulations and best wishes for the continued success.

Board of Directors

INTRODUCTION

Care of Afghan Families (CAF) is an Afghan non-governmental organization.

Care of Afghan Families (CAF) is an initiation of senior Afghan staff of several international organizations (i.e. Action Contre la Faim- ACF, International Federation of Red Cross and Red Crescent Societies-IFRC, and World Health Organization-WHO). The aim of founder of the organization was to transfer the knowledge and experiences of international organizations into a national agency to guarantee sustainability of the interventions.

Mission

CAF is a national organization providing essential health care through community empowerment. We enable the families to fulfill their right to access high quality health care services, provided by efficient and innovative management system.

Vision

CAF, trusted partner of choice in community based health care services. Our committed and innovative personnel are the leaders, setting standards on quality and efficiency in service provision.

Core Values

1. Equity,
2. Professionalism,
3. Transparency, accountability,
4. Integrity,
5. Diversity
6. Team Work
7. Creativity & innovation
8. Respect



CURRENT PROJECTS:

CAF implemented Basic Package of Health Services (BPHS) in Kabul, Baghlan and currently is implementing BPHS in Takhar, Badakhshan, Faryab and Kunduz provinces. CAF is implementing EPHS at Badakhshan provincial hospital since 2005. A total of 2.5 Million people have benefited from those projects.

MAJOR ACHIEVEMENT

Expansion of BPHS

CAF expanded BPHS in the target provinces by providing through 78 health facilities (HFs); 49 HFs in Takhar (3 DHs, 13 CHCs and 33 BHCs), 15 HFs in Badakhshan (1 PH, 1 DH, 2 CHC+, 1 CHC, 9 BHC and 1 sub center) and 39 HFs in Kunduz (1 DH, 4 CHC and 9 BHC).



Establishment of Health Posts was also considered as another pillar to expand the coverage of BPHS in three provinces which totally 417 HPs in Takhar, 228 HPs in Badakhshan and 150 HPs in Kunduz (totally 795 HPs) were functioning and provide relevant services.

Establishment of Mobile Health Team in Jurm District of Badakhshan is another achievement toward expansion of BPHS.

Other related activities for increasing access to health services

Four successive rounds of pulse Immunization campaign were implemented on Takhar and Badakhshan provinces during 2007.



Four rounds of National Immunization campaign was conducted as part of national polio eradication program.

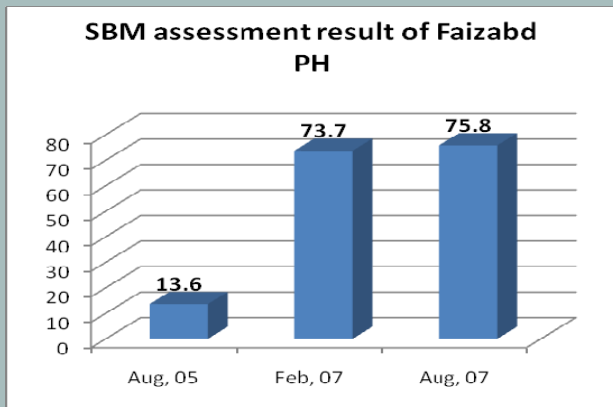
Oral Rehydration Therapy (ORT) corners were established in all CAF health facilities to tackle the seasonal increase of diarrhea diseases among children.

Rabies Campaign was successfully implemented in Kishim, Faizabad and Teshkan districts of Badakhshan Province.

Establishment of new TB treatment and diagnostic centers (33 BHCs and 16 (CHC) in Takhar province, 9 BHCs and 3CHCs in Badakhshan province) in Iskazar, Keran-o-Manjan districts of Badakhshan was another achievement toward increasing access to quality health services.

Improving Quality of Services:

Facilitation of Quality Assurance Piloting with the support of HSSP was a successful experience in improving quality of health care services in 6 health facilities of Takhar province. It is plan to expand this experience to the remaining HFs in other three provinces.



Due to these efforts, CAF was ranked second among all BPHS implementer NGOs according to HMIS analysis and Ministry of Public Health (MoPH) monitoring reports.

Takhar was recognized among the top three provinces in quality health service coverage judged by Midterm Household Survey indicators.

Implementation of Standard Based Management Approach in Badakhshan Provincial hospital shows a considerable improvement in the quality of services comparing to the baseline in 2005.

According to the result of Balanced Score Card (BSC) survey conducted by MoPH/JHU-IIHMR in 2007, Takhar province with 10.2 score increase from 2006 and Badakhshan, with 10 score increase

from 2006 showed outstanding improvement in the quality of services, comparing to the other provinces.

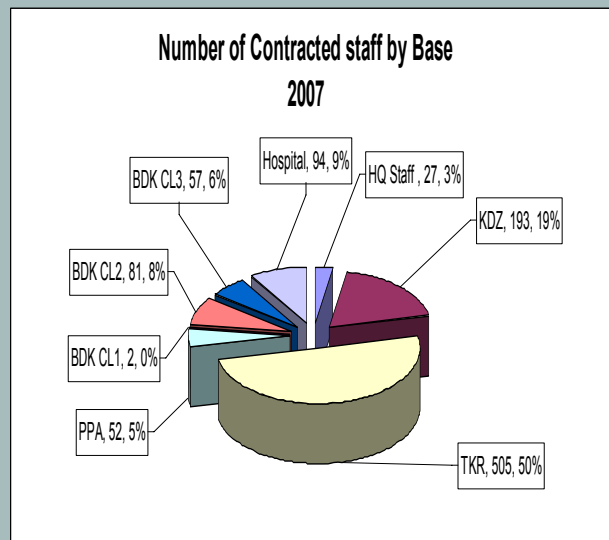
Recruitment of female staff in the remote areas of the covering provinces was a major achievement for delivering quality services to the communities.

Another successful strategy for improving the quality was initiation of exchange visits of project staff members with in different provinces (where CAF works) to learn from each others, share strengths, help each other in problem solving and implement standards.

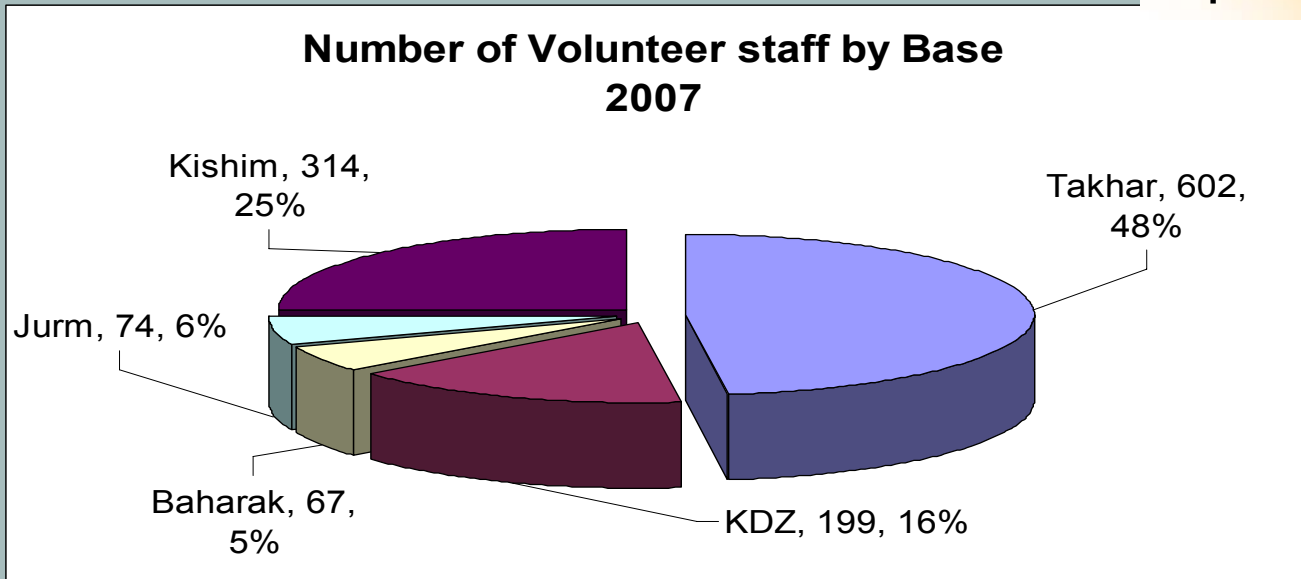
The great achievement of CAF and its partner, SHDP in Takhar and Badakhshan Provinces was recognized by the MoPH and the deputy minister awarded a certificate of excellent performance to the organization.

Human Resources

All the achievements were due to hard working efforts of 1,011 full time paid staff, and 1,256 Community Health Workers (volunteers). According to the MoPH standards, 83 %(85 out of 102) health facilities were properly staffed.



Besides the contracted staff Care of Afghan Families volunteer staffs who are working as community Health worker reach to 1256 people at the end of December 2007.



Capacity Building

Capacity building is one of the main objectives of all projects through which the quality of performance is improved. Although Health Support System Project (HSSP) has full responsibility of trainings for PPG (USAID-Funded) projects, CAF has its capacity building programs at the office and health facilities level. Weekly technical conference at the health facilities level, semiannual workshops at the office, trainings and on the job trainings in both levels support and enhance the knowledge and skills of the staffs. Another ways to build capacity of the HF's staff as well as management staff of the office is regular supportive supervision of health facilities done by trained and expert supervisors.



The health shuras were empowered to oversee the activities of CHWs as well as health facilities' staff. Their direct observations, comments and involvements of community members in the system help us to solve problems and improve the quality of services.

Community Empowerment:

Establishment of 841 male and 399 female health *shuras* at the health facility and health post level supported further health program and linked community with health services.

One of the outstanding examples of these efforts was support of community in improving the quality of services Badakhshan Provincial hospital.



CAF Health Shura in 2007

Type of Shura	HF	HP	Total
Male health Shura	95	779	874
Female health Shura	40	355	395
	13	113	
Total	5	4	1269

During the year of 2007, the communities contributed AFG 293,105.00 (equal to US-\$ 5,862.00) in cash and in-kind to the projects.

Coordination:

CAF works in partnership with various actors – community, government, national and international agencies.

One of the objectives of CAF is forming different partnerships which, in turn, improve the technical and managerial capacity of the local partners, and share strengths for providing better services to the people.

CAF is an active and permanent member of Provincial Health Coordination Committee (PHCC) in the covering provinces. In addition to that, involvement in joint monitoring with provincial health authorities, cooperation with provincial health authorities during emergencies, is the main coordination activities at the provincial level.

Coordination with other partners and stakeholder such as SHDP, Merlin, Medair, Aga Khan Health Services, WHO, UNICEF, Tech Serve, HSSP, Mission East, Women Affair Department, UNFPA, Provincial council, governmental agencies at the provincial level was made through meetings and joint supervision-monitoring of projects in the covering provinces. Outstanding examples of coordination among the stakeholders and health care providing NGOs during the year of 2007 were: their active participation in conduction of Rabies Campaigns in Takhar, Badakhshan and Kunduz provinces; distribution of bed-nets in Takhar and Badakhshan provinces; establishing referral system for people with disability to rehabilitation and physiotherapy centers and refresher training of staff.



Coordination with community is bridged through the hospital community board, HFs and Health Posts health *shuras*. The outputs of this relationship with the community were community support and contribution to the BPHS and EPHS projects (providing building for the HFs activities, constructing surrounding walls in some of the HFs, contribution in construction of part of the HFs, supporting the program with regular feedback for the quality of services and status of community satisfaction, actively participating in problem solving of the related issues, blood donation, attraction of other sources of fund (e.g. PRT) to the HFs.

Emergency Preparedness and Response (EPR)

Badakhshan and Takhar are the two provinces of north-eastern of the country where the people suffer from natural disasters and disease outbreaks. Being one of the main implementers of

health projects in Takhar, Badakhshan and Kunduz provinces, CAF has actively contributed in response to the emergencies in these provinces.

CAF is an active member of EPR committee at mentioned provinces and managed to respond effectively and timely in 8 of such events

Health emergencies in CAF project-2007

Province	Year	Number of events
Badakhshan	2007	4
Takhar	2007	4
Total		8



FINANCIAL STATEMENTS 2007

CARE OF AFGHAN FAMILIES (CAF)
BALANCE SHEET
AS AT DECEMBER 31, 2007

<u>ASSET</u>	Notes	2007 USD	2006 USD
Receivable from donors	3	160,408	30,431
Prepayments		-	9,000
Other assets	4	1,243	68,695
Cash and bank	5	264,694	482,188
TOTAL ASSETS		426,345	590,314
<u>LIABILITIES AND FUNDS</u>			
LIABILITIES			
Payable to Donors	6	148,961	511,825
Other Payables	7	237,983	63,575
TOTAL LIABILITIES		386,944	575,400
FUNDS			
Balance for core fund brought forward		39,401	14,914
 TOTAL LIABILITIES AND FUNDS		 426,345	 590,314

**CARE OF AFGHAN FAMILIES (CAF)
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2007**

	Notes	2007 USD	2006 USD
<u>INCOMING RESOURCES</u>			
Grants from Donors	8	4,315,893	3,565,867
Other income	9	17,407	10,342
		<u>4,333,300</u>	<u>3,576,209</u>
<u>OUTGOING RESOURCES</u>			
Direct operating cost	10	3,513,637	3,292,764
Indirect operating cost	11	347,865	277,127
Expenses of sub-grant	12	446,867	-
Other expenses		444	1,473
		<u>4,308,813</u>	<u>3,571,363</u>
SURPLUS CORE FUND FOR THE YEAR		24,487	4,846
ACCUMULATED CORE FUND BROUGHT FORWARD		14,914	10,068
ACCUMULATED CORE FUND CARRIED FORWARD		<u>39,401</u>	<u>14,914</u>

AUDITORS REPORT



IJAZ TABUSSUM & Co.

CHARTERED ACCOUNTANTS

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Taimany Project St# 2 Kabul, Afghanistan

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E-mail: waheed.ca@gmail.com
website: www.ijaztabussum.com

Other Offices:
Islamabad, Karachi, Lahore
Gujranwala, Peshawar

INDEPENDENT AUDITORS' REPORT ON GENERAL PURPOSE FINANCIAL STATEMENTS

**The Board of Directors
Care of Afghan Families (CAF)
Kabul, Afghanistan**

We have audited the accompanying financial statements of **Care of Afghan Families (CAF)**, which comprise the balance sheet as at December 31, 2007 and the statement of financial activities for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Management's responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the management, as well as evaluating the overall presentation of the financial statements.

H

HLB Ijaz Tabussum & Co. Chartered Accountants is a member of  International a world wide organization of accounting firms and business advisors



HLB IJAZ TABUSSUM & Co.

CHARTERED ACCOUNTANTS

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion financial statements give a true and fair view of the financial position of the **Care of Afghan Families (CAF)**, as of December 31, 2007 and of its financial performance for the year then ended in accordance with International Financial Reporting Standards.

Kabul

24 FEB 2008

HLB Ijaz Tabussum & Co
Chartered Accountants

APPRECIATION LETTER



**Islamic Republic of Afghanistan
Ministry of Public Health
General Directorate of Policy and Planning
International Relations Directorate**

JK19251
22/5/19

To: CAF and SHDP Management Teams
From: Dr. Faizullah Kakar, Deputy Minister in Technical Affairs
Date: 27/05/2007
Subject: **Appreciation Letter for Excellent Performance and Coordination**

Dear Colleagues,

On behalf of the MoPH-Afghanistan, I would like to declare my appreciation to you and all colleagues in both organizations, who are carrying health services to the people of Afghanistan.

CAF and SHDP are the two successful Afghan NGOs and implementing partners of the MoPH that deliver quality health services through implementation of BPHS and EPHS in Takhar and Badakhshan Provinces.

MoPH would like to congratulate you for your technical and managerial successes in providing health services for the people of Afghanistan and wish further achievements and successes in your future career.

I would like to appreciate your excellent community based approach and participatory wise decisions regarding the quality implementation of BPHS and EPHS in different provinces of Afghanistan.

The Ministry of Public Health expresses its commitment for continuous technical support to your organizations to deliver quality health services in Afghanistan.

Regards,

Dr. Faizullah Kakar,
Deputy Minister in Technical Affairs,
Ministry of Public Health –Afghanistan



جمهوری اسلامی افغانستان
وزارت صحت عامه
ریاست صحت عامه تخار



تعمیراتی خانه

محترم داکتر احمد ولی «راسخ» مسؤل موسسه CAF در تخارا

به پاس خدمات شایسته - هماهنگی مناسب و توجه جدی در تطبیق پروگرام های BPHS مطابق پالیسی های وزارت محترم صحت عامه ، ریاست صحت عامه تخار شماره مستحق تقدیر شناخته و موفقیت های بیشتر شمارا از بارگاه خداوند (ج) خواهانیم.

بالمغزاه

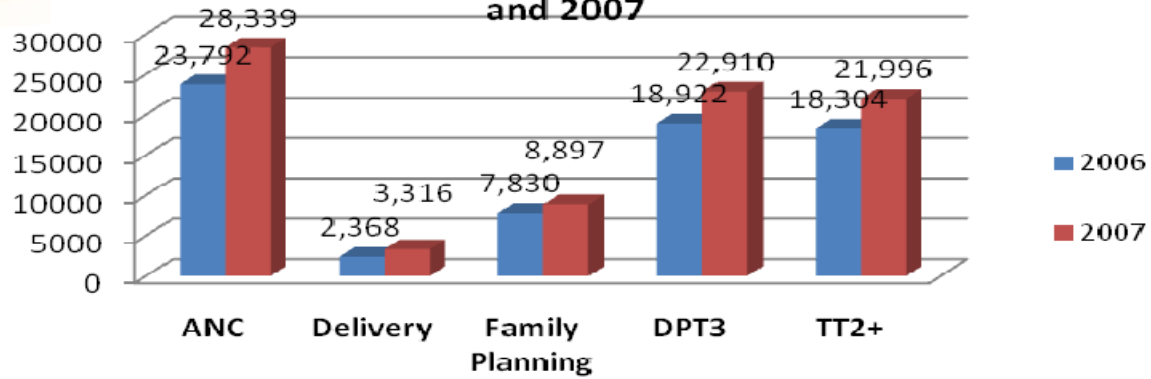
دوکتور عبدالحکیم «عزیز»

رئیس صحت عامه تخار

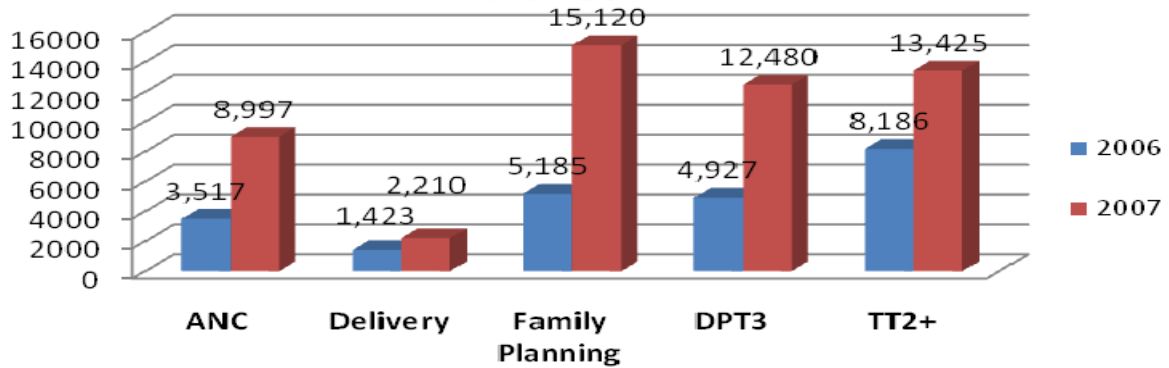
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GRAPHS

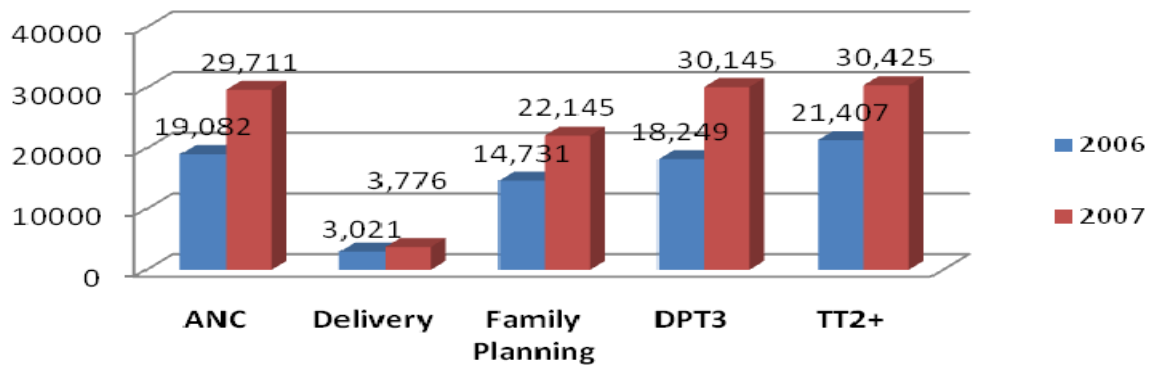
Comparison of CAF-TKR some indicators during 2006 and 2007

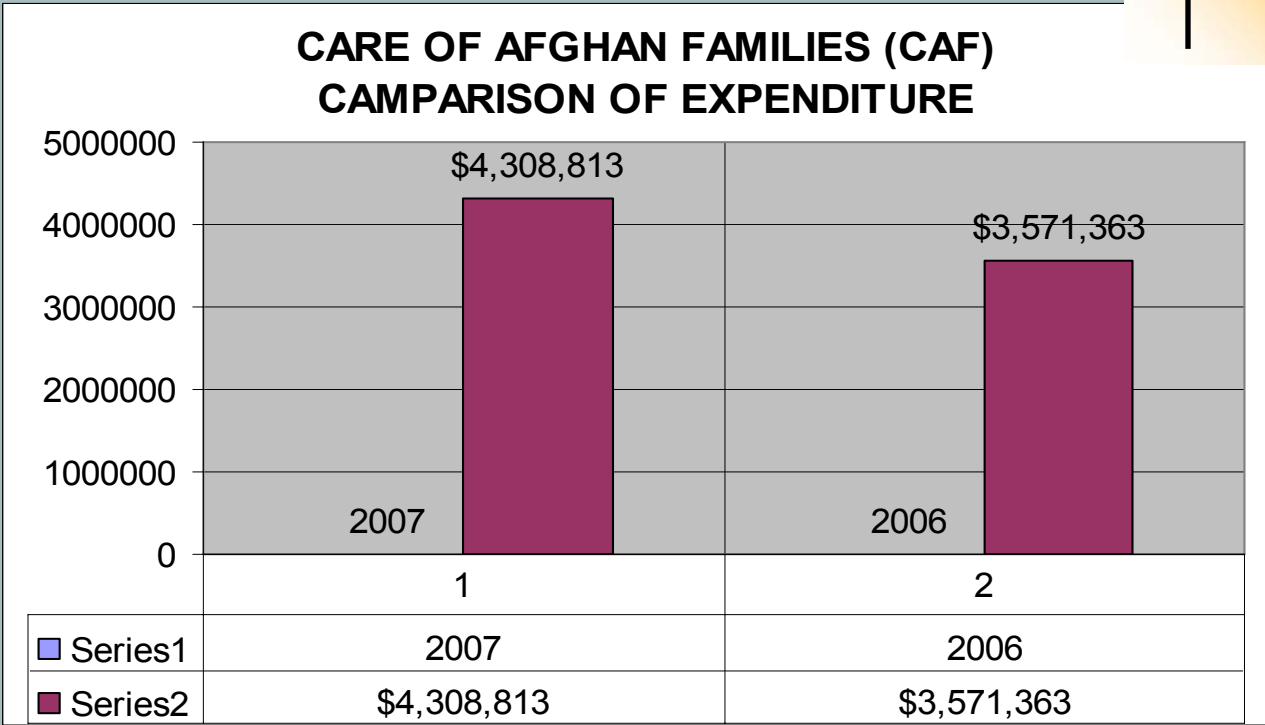


Comparison of CAF-BSHN some indicators during 2006 and 2007

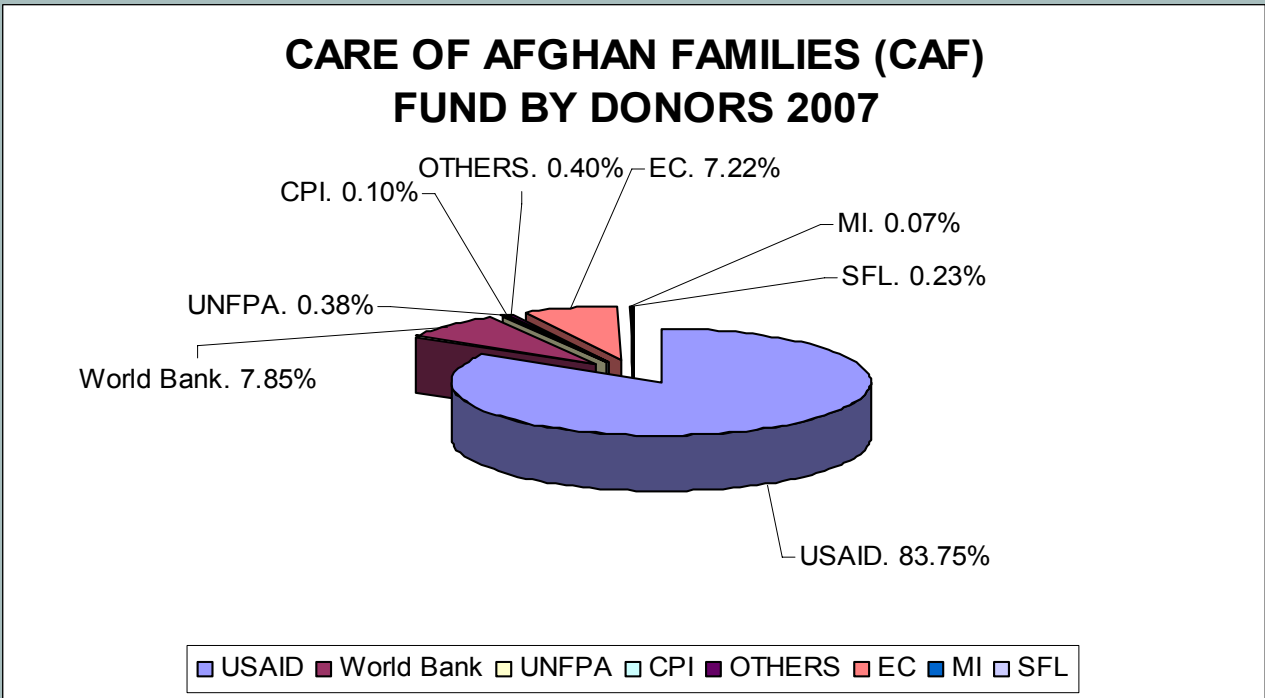


Comparison of CAF-KDZ some indicators during 2006 and 2007



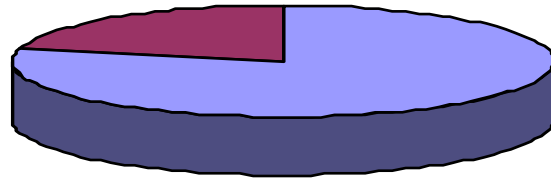


The total expenditure for 2007, comparing with the last year increased 17%.



CARE OF AFGHAN FAMILIES (CAF) CONTRACTED STAFF 2007

Female,
214, 21%

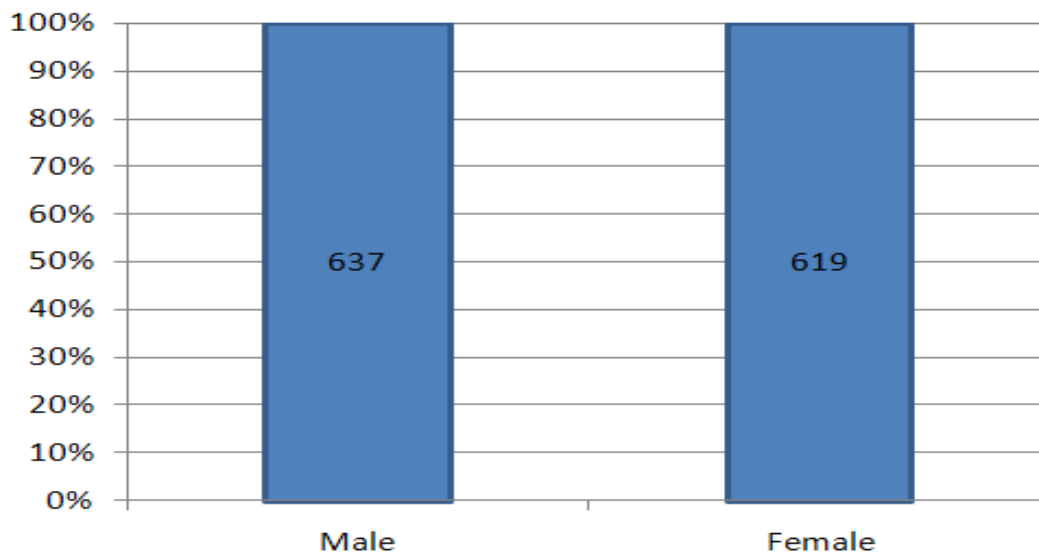


Male, 797,
79%

■ Male ■ Female

The total Human resource for the projects and CAF Head office reached to 1011 people by the end of December 2007.

Number of Volunteer Staff by Gender 2007



LIST OF THE PROJECTS 2007

Care of Afghan Families (CAF) Projects List 2007

S.No	Project ID	Project Title	Type of Project	Province	Funded by	Partner	Leading
1	CDG 05-03-28	Capacity Building for Poverty Reduction	Health	Takhar	Counter Part International/USAID	-	CAF
2	PPG-021-TKHR-C1-CAF-BPHS	Implementation of Basic Package of Health Services (BPHS)	Health	Takhar	USAID	-	CAF
3	PPG-023-BSHN-CAF-EPHS	Implementation of Essential Package of Health Services (EPHS)	Health	Badakhshan	USAID	-	CAF
4	PPG-01-Cluster-1-Badakhshan	Implementation of Basic Package of Health Services (BPHS)	Health	Badakhshan	USAID	CAF	Medair
5	PPG-02-Cluster-2-Badakhshan	Implementation of Basic Package of Health Services (BPHS)	Health	Badakhshan	USAID	CAF	Merlin
6	PPG-03-Cluster-3-Badakhshan	Implementation of Basic Package of Health Services (BPHS)	Health	Badakhshan	USAID	CAF	AKHS
7	PPA-AFG/MoPH/GCMU/69/06	Implementation of Basic Package of Health Services (BPHS)	Health	Badakhshan	World Bank	SHDP	CAF
8	EuropeAid/124832/C/ACT/AF	Implementation of Basic Package of Health Services (BPHS)	Health	Kunduz	European Commission (EC)	CAF	Merlin
9	SFL/CAF Contract ADDENDUM	Health and Hygiene Promotion Project	Hygiene	Takhar	Shelter for Life	-	CAF
10	AFG2R201	Comprehensive RH/EMOC	Health	Badakhshan	UNFPA	SHDP	CAF
11	10-0963-CARAFG-04	Micronutrient initiative	Health	Badakhshan and Takhar	MI		CAF
12	COMPRI-A	Willingness to Pay Study	Research	Kabul	Constella Futures/USAID	CAF	SHDP
13	EQUIP-Assessment	Cash Study and Field Research	Research	KBL, BYN, BDK, Logar, KHOST, PKTKA, KND, KAPSA	World Bank	CAF	SHDP

Islamic Republic of Afghanistan
Ministry of Economy
NGOs Department
Certificate of Registration

Former Registration No: (946) Date / /
New Registration Number: (68) Date 29/09/2005

To: Care of Afghan Families.....

According to the final decision No: (68) Dated 29/09/05 of High Evaluation commission of NGOs your Organization is entitled to work in Afghanistan as an NGO.

You shall respect and observe the Afghanistan Constitution, NGO law and the rest of laws and regulations enforced in the Islamic Republic of Afghanistan.

جمهوری اسلامی افغانستان
وزارت اقتصاد
ریاست مؤسسات غیر دولتی
جواز نامه فعالیت

شماره ثبت قبلی (۹۴۶) تاریخ / /
شماره ثبت جدید (۶۸) تاریخ ۲۹ / ۰۹ / ۲۰۰۵
به مؤسسه محترم (روابط خانوارها افغان (CAF)

با ساسی تصویب کمیسیون عالی ارزیابی مؤسسات غیر دولتی
تحت فیصله شماره (۶۸) مورخ ۲۹/۰۹/۰۵ برای مؤسسه شما
اجازه فعالیت در افغانستان منظور است. مؤسسه مکلف است در اجراءات
خویش تمام مواد مندرج قانون اساسی، قانون مؤسسات غیر دولتی
و سایر قوانین و مقررات نافذہ جمهوری اسلامی افغانستان را رعایت نماید.

با احترام
دوکتور میرمحمد امین (فرهنگ)
وزیر اقتصاد و رئیس کمیسیون عالی ارزیابی
Dr. Mir. M. Amin (Farhang)
Minister of Economy

ISLAMIC TRANSITIONAL GOVERNMENT OF AFGHANISTAN
MINISTRY OF PLANNING
Directorate of Non-Governmental Organizations

S.No: 2886
Date: 2016
9.01 - 2003

REGISTRATION CERTIFICATE

No. of Registration: 946

Awarded to C.A.F

High commission for Non-Governmental Organizations (NGOs) has made its decision dated 11/10/2011 registration No. 946 through official letter to your address to approve your NGO's activities in the capital and provinces of the country.

Your organization is to observe in its activities the laws and legislation of the Non-Governmental local and international Organizations (NGOs) Afghan tradition.

Praise worthy custom and other rules and regulations according to its commitment.

Best Regards,
Haji Mohammad Mokaqia
Planning Minister
& Director of High Commission for Registration

دولت انتقالی اسلامی افغانستان
وزارت پلان
ریاست مؤسسات غیر حکومتی

شماره مسلسل: ۲۸۸۶
تاریخ: ۲۰۱۶
۱۳۸۱/۱۰/۱۹

تصویب نامه ثبت و فعالیت

شماره ثبت: ۹۴۶

به مؤسسه محترم: روابط خانوارها افغان

به اساس کمیسیون عالی ارزیابی مؤسسات غیر حکومتی تحت فیصله شماره ۹۴۶ مورخ ۱۱/۱۰/۱۳۸۱ خویش با صدور مکتوب رسمی برای مؤسسه شما اجازه فعالیت را در مرکز و ولایات کشور منظور نموده است.

مؤسسه مذکور در اجراءات خویش احکام مقررہ فعالیت های مؤسسات غیر حکومتی داخلی و خارجی، عنعنات، رسوم پسندیده مردم و سایر قوانین و مقررات افغانستان را مطابق تعهدات قبلی رعایت نمایند.

با احترام
حاجی محمد موقی
وزیر پلان
رئیس کمیسیون عالی ارزیابی

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