

# Care of Afghan Families (CAF) Annual Report 1395

(Dec 22, 2015 to Dec 20, 2016)



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## **Care of Afghan Families**

## CAF

## Annual Report 1395/2016

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## **Message from Director General**



It is my great pleasure to present you *Care of Afghan Families* (CAF) annual report for 2016 (corresponding to 1395) that reflect CAF achievements, undertakings, success and challenges. By this year; CAF completed its 14<sup>th</sup> years of experience; serving the people of Afghanistan through implementation of health, nutrition, community development, hygiene and sanitation and researches projects. Besides, we had some activities for the empowerment of women and

youth, which continues. During this year, CAF provided a wide range of relevant services to our beneficiaries, through variety of channels that responded to the diverse needs. We always value the professionalism, efficiency, equity, integrity, accountability, transparency and personal advice and assistance available to us. The leadership and management team of CAF always adopted different approaches and strategies to cope with dynamic situations. Challenges are increasing constantly in contrast to the previous years and despite of all these challenges we tried our best to fulfill our responsibilities and highly consider quality dimension in respect to our projects. It is our duty and obligation to improve the quality of life among Afghan population through our service deliveries. We built our future by working hard, being creative and innovative, and establishing of an organizational culture, which reward talents.

CAF is greatly indebted to, MOPH, MOE, MOF and other governmental line ministries, its donors (USAID, World Bank, MSH, Global Fund, WHO, WFP, UNICEF, UNOCHA, UNDP, MI & KIT) its partners (Save the children, AKF, BARAN, & SHDP) and other stakeholders for their constant supports in programs implementation which enabled us to serve our people in a better way and to meet their needs. Meanwhile, CAF highly appreciates its prime partner, the community members, in its operation area for their close support and cooperation.

I would like to acknowledge the significant contribution of CAF's board of trustee and whole CAF team on all the achievements during the year 2016. My special thanks and appreciation is from the provincial staff, health facilities staff and community volunteers who are at the frontline for preventing and fighting against the diseases, injustice and unawareness.

Taken as a whole, despite the continues challenging environment, I would like to request all to contribute either financially or morally to CAF so that we achieve our shared goals.

I look forward to all that we will accomplish together in 2017.

Mohammad Naim Rassa

Director General

Care of Afghan Families

## CAF, a Community Driven Organization

*Care of Afghan Families* (CAF) is a non-Governmental, non-political, not for profit, independent and humanitarian Organization. The organization has been established in Kabul, registered in Ministry of Planning of Islamic Transitional Government of Afghanistan in January 1, 2003 with Registration No 946 then based on the requirement of the government in 2005, reregistered in the Ministry of Economy with registration number 68.

CAF is an initiation of senior Afghan staff of several international organizations i.e. Action Contre la Faim (ACF), International Federation of Red Cross and Red Crescent Societies (IFRC), and World Health Organization (WHO). The aim of founders of the organization was to transfer the knowledge, expertise and experiences of international organizations into a national agency to guarantee sustainability of humanitarian interventions in the country. CAF is governed by its board of trustee comprised of dedicated volunteer members and its board of management comprised of high level staff with postgraduate-education from prestigious institutions.

CAF as an independent organization has its own charter, policies and procedures, developed in line with the operating country laws and international standards. CAF Charter, the main governing instrument of the organization, is emphasizing on the effective and efficient use of the resources. CAF financial management policy and procedures is prepared in line with International Accounting Standards (IASs) and Generally Accepted Accounting Principles (GAAP).

The organization mission is "to enable families to fight against poverty, injustice and unawareness" and its vision is "Selfreliant, aware and healthy Afghan Families".

All functions of the organization stand on the bases of the following principles and values, which are:



- 1. Accountability and transparency: able to provide evidences and proves for use of organization's resources.
- **2.** Equity and integrity: Being honest and respect others rights.
- **3.** Professionalism: Having required qualifications and using it in performing a job.
- **4.** Efficiency: Using resources economically and reasonably to deliver effective outputs.
- **5.** Innovation: Applying new methods to deliver better services.
- **6.** Neutrality: CAF provides services considering neutrality.

The organization has tremendous capacity to develop highly qualified and committed staff to ensure effectiveness, efficiency and sustainability of its projects in the country. Currently, During 2016; CAF had a total of 1408 full time paid staff at different levels of the organization. CAF also had 1870 Community Health Workers (CHWs) who delivering basic health services are considering the CHW guidelines and strengthening more the referral systems.

CAF is an active member of HSS Steering

Committee, active member in CPDS (Coordinated Procurement Drugs Supply System) forum, and the steering committee member of Alliance of Health Organization (AHO) which is umbrella organization of most health NGOs working in Afghanistan. CAF has greatly contributed in health sector policy development through participating at different forums. In addition, CAF is a member of nutrition cluster and health clusters at the national level and an active member of PHCC meetings at the provincial levels.

## CAF'S MANAGEMENT BOARD:

CAF's management board is a professional forum, lead and manage the organization activities over the country. The board is empowered by a team of experts with years experiences, academic knowledge, of expertise and professionalism, graduated from different prestigious international and national universities on Master of Public Health (MPH), Master of Art (MA), Master of Business Administration (MBA) and PhD scholar in public health. The board is the main decision making body for the day-today organization activities. The board is leading organization strategic activities



through its experts in public health, public nutrition, community development, environmental health, finance and accounting, human resources management, procurement and pharmaceutical management.

## **CAF'S DONORS:**

CAF is greatly indebt to all the following donors who contributed to the organization's fund during 2016 and enabled us to implement the projects successfully.

**MOPH (Trust Fund)/World Bank (WB):** The World Bank (WB) through MOPH/trust fund mechanism was the main donor of CAF's activities during 2016. WB has made 93.51% of CAF's funds during 2016 for implementation of System Enhancement for Health Action in Transition (SEHAT) projects in Kunduz, Daikundi, Logar and Badakhshan provinces.

**United States Agency for International Development (USAID):** USAID funded 0.30% of CAF's activities during 2016. USAID through MSH funded community based DOTs project in Badakhshan provinces.

**United Nation Children Fund (UNICEF):** UNICEF has contributed around 1.24% of CAF's fund during 2016 for implementation of Community Led Total Sanitation (CLTS) project in Argo district of Badakhshan province.

**World Food Program (WFP):** WFP provided around 1.86% of CAF's fund during 2016 for implementation of target supplementary feeding program in Badakhshan province.

**World Health Organization (WHO):** WHO through UNOCHA donated around 1.24% of CAF's fund during 2016 for implementation of First Aid Trauma Posts in Logar and Badakhshan provinces.











Micronutrient Initiative (MI): MI contributed around 0.73% of CAF's fund during 2016 for conducting of research activities on infant and young child feeding as well as post intervention survey of IFA supplementation program in Wardak, Laghman, Takhar, Kapisa, Samangan, Khost and Paktika provinces.

Global Fund (GF): GF through UNDP has contributed 1.11% of total CAF's fund during 2016 for implementation of Malaria control programs in Badakhshan, Kunduz and Logar provinces.

Investing in our future

The Global Fund

Agha Khan Foundation/Royal Tropical Institute (KIT): AKF through KIT University contributed around 0.02% of CAF's fund during 2016. KIT was partnering with CAF in conducting of community based financing research project in Bamyan, Badakhshan and Kunduz provinces during 2016.



Micronutrient Initiative

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## **EXECUTIVE SUMMARY:**

Care of Afghan Families, CAF, is pleasured to publish its Annual Reports for the year 1395/2016 to its donors, line ministries, partners and stakeholders who are stepping to improve health of Afghans and to achieve national objectives and goals to reduce morbidity and mortality in the country. CAF could successfully implement its projects in Takhar, Kunduz, Logar, Diakundi, and Badakhshan provinces during the reporting period, which was financially supported by USAID, WB, MSH, GF/UNDP, UNECIF, WFP, MI, and KIT.CAF has the opportunity to serve the people of Afghanistan in the coming year through implementing BPHS projects in Badakhshan, Kunduz and Logar provinces; EPHS project in Daikundi province; and other supplementary projects such as CB-DOTs, target supplementary feeding program in Badakhshan province, basic life saving treatment of trauma cases in conflict affected areas of Logar and Badakhshan province, malaria control program in Badakhshan, Kunduz and Logar provinces, IYCN end line assessment in Wardak and Laghman provinces, IFA supplementation post intervention assessment in Takhar, Kapisa, Laghman, Khost, Paktika, and Samangan provinces, and community led total sanitation project in Argo district of Badakhshan province. A total of 3,961,069 population received public health services from CAF projects in all provinces. This figure makes 14% of CAF contribution in all population of Afghanistan for whom we provided public health services during the year. 5214 persons including 2156 female and 3058 male staff from all provinces received training on BPHS topics during the year. 139 external and 673 internal monitoring sessions conducted in the projects by

MOPH. other stakeholders and CAF management staff respectively. Quarterly project review workshops; annual review workshop; and operation workshop and training; were other outstanding activities of the year performed to assess, plan and improve health services provision in the provinces. One of the important activities of CAF is struggling to improve Gender equality. The most important gender consideration during the year was activation of women and vouth empowerment department of the organization with hiring of a specialist for the department that contributed to submission of three women empowerment and protection proposals to donors. CAF is an active member of national and provincial level forums. Participation in HSS forum, CBHC, IYCF, and RH task force meetings at the MOPH level; attending health and nutrition cluster meetings; and steering Alliance for Health Organizations are CAF main coordination activities in the year. Besides CAF is active member of PHCC, PHO sub committees, and EPR committee at the provincial levels. CAF could promote the culture of volunteerism through recruiting of 41 volunteers with

CAF honors that provided public health services to 3,961,069 population of Afghanistan including men, women, boys, and girls during 1395.

22% deployment rate after their capacity building. CAF could manage 15

emergencies in Badakhshan and 1 emergency in Daikundi provinces throughout the year. CAF conducted its general assembly as per the organization charter during the reporting period in which revised charter and strategic plan for 2016-2020 reviewed and approved. The governmental authorities and community

appreciated our outstanding achievement through provision of certificates of appreciation. Our main challenges during the year were unavailability of standard buildings for some of our health facilities, insecurity in some of the districts in operating provinces and lack of medical engineering facilities at the national level.



## CAF'S STRATEGIC ACTIVITIES DURING 2016:

## **Health Activities:**

**Implementation of BPHS** project in Badakhshan province: CAF is the lead BPHS implementer in a joint venture form with a local partner in Badakhshan province since July 2015. Total of 44 HFs district hospital, 2 (1 CHC+, 5 CHC, 19 BHCs, and 17 SHCs) and 290 HPs (274 female and 283 male CHWs) are functional and providing BPHS services under SEHAT II/MOPH trust fund contract in Badakhshan cluster 1 Total of 1,158,675 beneficiaries received services public health through active HFs and HPs in the province during the year.



The figure translate utilization rate of 1.98 per person per year in the province. Out of the total beneficiaries 126,109 received MCH women services. and 341.890 five children under screened for childhood disease and immunization services The figures describe that women of reproductive age has a utilization rate of 1.07 while children under five has a utilization rate of 2.91 during the year.



**Implementation of BPHS** project in Logar province: CAF is the lead BPHS implementer in a joint venture form with a local partner in Logar province since Jan 2014. Total of 40 HFs (2 district hospitals, 2 CHC+, 6 CHCs, 18 BHCs, 1 prison health and 11 SHCs) and 202 HPs (163 female and 202 male CHWs) are functional and providing BPHS services under SEHAT/MOPH trust fund contract in Logar province. Total of 1,194,555 beneficiaries received public health services through active HFs and HPs in the province during year. The figure the translate utilization rate of 3.00 per person per year in the province. Out of the total beneficiaries 120,982 women received MCH

307,675 services. and under five children screened for childhood disease The figures describe that all women of reproductive age has attended 1.52 times the HFs and all children under five received 3.86 times services in the HFs.

**Implementation of BPHS** project in Kunduz province: CAF is the implementer **BPHS** in Kunduz province since 2007. Currently, CAF is implementing BPHS in total of 64 HFs (1 district hospitals, 2 CHC+, 12 CHC, 28 BHCs, 1 prison health, 1 MHTs and 19 SHCs) and 468 HPs (934 under CHWs) SEHAT/MOPH trust fund in Kunduz contract

Total of beneficiaries

1,497,162 received screened for disease.

childhood The

figures



public health services through active HFs in the province during the year. figure translate The utilization rate of 1.45 per person per year in the province. Out of the total beneficiaries 268.195 women received MCH



province. CAF is in joint venture partnership model with SCI in this project.

428,651 services, and under five children describe that women of reproductive age has attended 1.3 time the HFs and all children under five received 2.08times services in the HFs during the year.

**Implementation of EPHS** in Daikundi project province: CAF is the lead EPHS implementer in Daikundi province since Jan 2014. Currently, CAF is implementing EPHS in Nilli provincial hospital and community based health programs in 13 HPs (26)CHWs) under SEHAT/WB/MOPH contract in Daikundi province. Total of 110.677 beneficiaries received hospital services through Nilli provincial hospital in the province during the year. In addition, total of 7,565 of patients admitted in the hospital, which is



7% of all outpatients' beneficiaries. Among these figures 270 women with major obstetric complications admitted in the hospital. Out of the total beneficiaries 100,70 women received MCH services, and 20,807 under five children screened for childhood disease. During the year, total of 1,906 major and minor surgeries performed in the hospital.

Establish First Aid Trauma Posts in **Conflict-Affected** Areas in Logar: This project started from Oct 2016 in Mohammad Aga district of Logar province funded by WHO/UNOCHA through health cluster mechanism. CAF is sub partner of SCI in this project. The project will be ended on Sep 2017. One stand alone FATP has established been in conflict-affected areas of Logar province with the

aim to provide basic life saving trauma treatment and referral to male and female conflict-affected population of the district. The FATP served for 27 men, 9 women, and 1 girl beneficiary during October and December 2016.

Establish First Aid Trauma Posts in **Conflict-Affected** Areas in **Badakhshan:** This project started from Oct 2016 in Tagab and Raghistan districts of Badakhshan province WHO/UNOCHA through health cluster mechanism. CAF is sub partner of SCI in this project. The project will be ended on Sep 2017. Two stand alone FATPs has been established in conflict-affected areas of Badakhshan province with the aim to provide basic saving life trauma treatment and referral to male and female conflictaffected population of the district. The FATPs served for 234 men, 48 women, seven boys, and five girls beneficiaries during October and December 2016.

funded

### **Nutrition Activities:**

Implementation of targetsupplementaryfeedingprogram in Badakhshanprovinces:CAFimplementedtargetsupplementaryfeedingprogram (TSFP)programin 41 HFs of Badakhshanprovincesunder financial



bv

support of WFP. The project started on first of January 2016 and ended on Dec 2016. During the reporting period 11,327 children under the age of five with moderate acute malnutrition (MAM) and 17,918 acute malnourished pregnant and lactating women (AM PLW) were registered and received food rations according to protocol in Badakhshan provinces. Of these, 9,820 under 5 children and 14,820 PLW were exited from the program. The performance indicators for Supplementary Feeding program reported as following: SFP children under 5 - (cure rate 90%, Death rate 0.09% and defaulter rate 7.3%), SFP PLWs - (cure rate 93%, Death rate 0.04% and defaulter rate 6.8 %). This indicates performance on SFP indicator within the standard limits sphere which are cure rate >75%. rate <3%, death and defaulter rate <15%.

## **Community Development Activities:**

ImplementationofcommunitybasedDOTsin Badakhshan province:ThisprojectThisprojectisimplementedbythefinancialsupportofMSH/USAIDunder

Challenge TB project in 56 health facilities (HFs) and 639 community health workers (CHWs) in Badakhshan province. The project is the continuation by CHWs. At the end of the year total of 118 patients (20% of patients) receives DOTs treatment from CHWs and 482 patients receives DOTs



of the project, which was ended in Sep 2016 and its new phase, which started from Oct 2016 and will continue to Sep 2017. The project aims to increase TB case detection at the community level and to improve treatment and management of TB patients by CHWs. During the reporting period, total of 8,941 suspected cases identified in the province. Among all suspected cases 1,562 cases (17% of all) have been detected and referred by CHWs Totally, 301 TB smear positives identified, which make 3% of suspected cases identified. Among all smear positives case 91 cases (30%) were referred

health treatment in facilities. 10 installed billboards maintained in the crowed areas of the province presenting key TB messages from NTP. TB kev messages broadcasted through local media to increase awareness about TB-DOTs. During the project established 10 TB association maintained active and functional. The association purposed to increase awareness and TB detection the case at community level.

ImplementationofCommunityBasedManagementofMalariaMalariainBadakhshan,KunduzAndLogarProvinces:Thisprojectis

implemented by the financial support of GF/UNDP in 84 health facilities (Badakhshan 29, CHWs. Totally, 363 cases confirmed at HP level, which make 6% of suspected cases identified.



Kunduz 27, and Logar 28) 956 health posts and (Badakhshan 290, Kunduz 468, and Logar 198) in Badakhshan, Kunduz, and provinces. The Logar project started from April 2016 and will continue to Dec 2017. The project aims to increase malarial detection at the case community level and to improve diagnosis, treatment. and management of malaria patients by CHWs and HFs without lab facilities. the reporting During period, total of 10,022 suspected cases received parasitological test at all provinces. Among all suspected cases 6,418 (64%) received cases parasitological test by

And 1,045 cases confirmed at HF level, which make 29% of suspected cases identified. In addition. during the reporting year two LLIN mass campaigns conducted in Kishim and Faizabad districts of Badakhshan provinces. Total of 45,070 LLIN distributed during the campaign for the purpose of preventing total of 155,197 beneficiaries (23,766 families) against malarial diseases.

ImplementationofCommunityLedTotalSanitationprojectinBadakhshanprovince:

UNICEF awarded CAF the contract for implementation of CLTS project in Argo district of Badakhshan province. The project will cover 120 villages of the districts with the aim to create an open defecation free environment. During the period, reporting 82 villages triggered where 82 FHAGs and 82 community committees established to follow hygiene and sanitation standards in the villages. Among these villages 45 villages are open defecation free and external team certified 25 of them so far.



## Education/Research Activities:

Implementation of community midwiferv education (CME) program in Takhar CAF province: implemented CME program in Takhar province under financial support of WB through MOPH SEHAT project with partnership of AKF. Total of 26 female students were enrolled in the school and graduated on Aug 2016. The graduated

program is carried out through qualified and expert trainers using CME and AMNEAB principles and standards. The school received 98% score in binding assessment that was conducted by AMNEAB team at the end of the program.

Implementation of					
community	midw	vifery			
education	(0	CME)			
program i	n I	logar			
province:		CAF			
implemented		CME			
program in Logar province					



midwives deployed in the needy health facilities of the province. Deployment of the trained community midwives in the province will further support female health workers of the human resource collection of the province. The

under financial support of WB through MOPH SEHAT project. Total of 24 female students are enrolled in the school and graduated on Dec 2016. The graduated midwives deployed in the needy health facilities of the province. Deployment of the trained community midwives in the province will further support female health workers of the human resource collection of the province. The program is carried out through qualified and expert trainers using CME and AMNEAB principles and standards. The school received 85% score in binding assessment that conducted was bv AMNEAB team at the end of the program.

Implementation of community health nursing education (CHNE) program in Logar province: CAF implemented CHNE program in Logar province under financial support of WB through MOPH SEHAT project. Total of 24 female students are enrolled in the school and graduated on Dec 2016. The graduated nurses deployed in the needy health facilities of the province. Deployment of the trained community nurses in the province will support female further health workers of the human resource collection province. of the The program is carried out through qualified and expert trainers using

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CHNE and AMNEAB principles and standards. The school received 86% score in binding assessment that was conducted by AMNEAB team at the end of the program. Implementation of community health nursing education (CHNE) program in Badakhshan province: CAF is implementing CHNE program in Badakhshan province

under financial support of WB through MOPH SEHAT-II project. Total of 24 female students are under the training and expected to be graduated 2018. on June The graduated nurses will be deployed in the needy health facilities of the province. Deployment of the trained community nurses in the province will further support availability of female health workers in the province. The program is carrying out through qualified and expert trainers using CHNE and AMNEAB principles and standards.

Conducting of IYCN baseline & end line studies in Laghman and Wardak provinces: CAF conducted a baseline and end line assessment of infant and young child nutrition (IYCN) program





in Laghman and Wardak provinces under financial support of Micronutrient Initiative (the MI). Total of 570 caregivers of children 6-59 months are recruited in each round of the study. In addition. knowledge, attitude and practices indicators of health workers and other health are assessed officials during the study. The overall objective of this assessment was to inform implementation program about the current status of activities of the the program roll out and any course correction required. Comparing Caregivers

practice on IYCF with the National Nutrition Survey (2013).there is an improvement in early initiation of breastfeeding within one hour after birth among caregivers of 0-23 children month. Initiation of breastfeeding is increased from 69.4% in 83 27% NNS-2013 to (78.94, 87.60) in current survey. Meanwhile, the weighted coverage of children who received colostrum after birth is increased from 87.5% in NNS (2013) to 93.25% (90.87, 95.62) in current survey. Also, the survey reported that total combined weighted coverage of 24.91% (17.60, 32.21) of children 6-23 months of age received an iron-rich food or a food that was specially designed for infants and young children and was fortified with iron or a food that was fortified in the home with a product that included iron during the previous day. Total combined weighted 49.36% coverage of (57.35, 41.37) children 6-23 months received at least one round of MMNPs since last year; no trust on MMNPs and, and laziness of caregivers were the main reasons for not feeding the child with MMNPs; 48.67% (40.72, 56.61) of children 6-23 months consumed The MMNPs. survey shows that total combined weighted coverage of 77.55% (68.88, 86.22) caregivers of children 6-23 months have received counselling **IYCF** on practices. The main source information of for counselling of caregivers on IYCF practices were reported governmental health workers/doctors followed bv CHWs. Furthermore, 54% of IEC materials, which were used during counselling sessions by health workers, were

posters followed by broachers (30.5%) and one page takes home guide (12.5%).

## Conducting of a post intervention of IFA

women with children less than 6 months are recruited in the study. In addition, knowledge, attitude and practices indicators of 312 health workers and 30



supplementation program in Afghanistan:

CAF conducts a post intervention of Iron Folic Acid (IFA) supplementation program in Takhar, Kapisa and provinces Laghman as areas and program in Samangan, Khost and Paktika provinces as control areas under financial support of Micronutrient Initiative (the MI). Total of 2640

other health officials including the public nutrition officers are assessed during the study. The program aims to assess the coverage and utilization of IFA supplementation among pregnant and lactating women for prevention of and anemia eventually of reduction maternal mortality, improving birth and infant outcome mortality. Knowledge of

women about anemia and its consequences, IFA supplementation and managing its side effects are better in program provinces compare to the Comparison provinces. 94.9% respondents in intervention provinces and 91.4% respondents in Comparison provinces reported that they heard about anemia. Also, 72.7% of pregnant women from provinces program received IFA any supplementation from public sector while it is 72.1% Comparison in provinces, 5.8% of pregnant women from provinces program received IFA any from supplementation other sources (NGO/charities) while it is 0.8% Comparison in 17.6% provinces. of women in program received 90+ provinces IFA supplements while this is 13.9% in Comparison provinces, 6.8% of women in provinces program received 180 over IFA supplements during their last pregnancy while this is 3.3% in Comparison provinces. Cconsumption of IFA supplements more than 90 tablets (sum of respondents consumed 90 tablets over) by pregnant women during their entire pregnancy is higher among women in program provinces than those in Comparison provinces with 26.4% and 23.7% respectively. 63.9% of women in program provinces and 56.8% in Comparison provinces received IFA tablets free. Furthermore. knowledge. practice and intention of health workers in program provinces are assessed to be higher than those in the Comparison provinces. 96.8% of health workers in provinces program are responded all recorded symptoms of anemia while difficulties. Using a 9-step workshop approach, our teams seek to engage in a dialogue with different within groups communities. We selected representatives from both genders, young and old, various ethnic groups, income groups, with various levels of access to health care. PADev tool were used by the research team and total of 15 workshops conducted in it is 90.4% in Comparison provinces. However. knowledge of health workers about dosage of IFA for pregnant women (one tablet of IFA per day) in program provinces are than more those in Comparison provinces with 89.7% and 66.7% respectively.

## Community-Based Financing in the Context of "Free Health Care in Afghanistan":

This project is funded by AKF under the Central Health Asia System Strengthening (CAHSS) program in 4 provinces of four districts of Bamvan province. The result of the shows study that participants indicated loans make up a large share, particularly for the poorest groups. When grouping together income from

Afghanistan including Bamyan, Kunduz, Badakhshan and Kabul CAF local as а implementing partner in partnership of KIT University was responsible for implementation of the project in Bamyan province. The project started on May 2015 and ended on April 2016. The research team aims to understand what coping mechanisms are currently in use by households and communities in their efforts to ensure medical care for their members without creating financial

independent work (mainly agricultural) and wage income the FGDs suggest a remarkably similar share (a fifth) of households use regular income to afford OOPE on health.

CAF honors to graduate 26 community midwives in Takhar province, 24 community midwives and 24 community nurses in Logar provinces, deploy in related health facilities, and strengthen skilled birth attendance and public health services to female beneficiaries of target provinces during 1395.



## MAJOR ACHIVEMENTS: Result of Balance Scored Card (BSC):

The result of BSC in CAF operating provinces shows a remarkable improvement in the quality of health service provision through implementation of BPHS and EPHS projects. As shown in table 1 CAF could increase the overall composite score of BSC from 80 to 86 in Daikundi provincial hospital. Also, CAF efforts resulted to increase the BSC overall composite score of Logar province from 67 to 70 and in Badakhshan from 60 to 65. The positive trend of improvement in BSC results in CAF operating provinces ensures that CAF is committed to work beneficiaries for the considering the principles of quality, professionally, accountability and accessibility.

**Third Party Verification Reports:** During the reporting period, the third party evaluated two times all BPHS and EPHS projects in the country in which CAF received an excellent report of the evaluation. The verification report of third party indicates average of HMIS 95% score in

verification and 95% score in HF functionality indicators.

**Extension of BPHS and EPHS project under SEHT-I:** Considering the best performances of the organization the MOPH extended SEHAT-I projects from Jan to June 2017. The extension of the project was based on BSC result of 2015/16, third

improved. During the year, 5,214 persons including 2,156 female and 3,058 male staff (191 in Daikundi, 1010 in Logar, 1200 in Badakhshan and 2813 in Kunduz) received training sessions through MOPH, PEMT, PND, CAF and other stakeholders. Among this figure 1.388 persons received training sessions under cascading plan in



party verification reports and GCMU monitoring.

## Capacity building programs:

## Programmed in-service training:

Capacity building is one of the main objectives of all projects through which the quality of performance is

Daikundi, Logar, Badakhshan and Kunduz provinces. 1.868 CHWs received initial and refresher trainings, and 2,140 persons received training from other training providers. Additionally, different capacity building sessions conducted in CAF main and provincial offices as well.

#### On the job training, conferences and seminars

Beside that CAF has its own capacity building

staff of CAF. We focused on regular supportive supervision, mentoring, and coaching of health



programs for management staff. In addition. the organization has training programs for project staff at the office and health facilities level. Weekly technical conference at the facilities health level. annual workshops at the office, monthly main training sessions at HQ Monthly level. coordination meeting in Kabul with participation of CAF partners, quarterly review technical workshops Kabul. in trainings, mentoring, coaching and on iob trainings in both levels supported and enhanced the knowledge and skills of the staffs. We tried to build the capacity of HFs' staff as well as management

facilities by trained and expert supervisors to ensure quality service provision.

## Training and workshops outside the country

CAF encourage its staff in order to attend postgraduate degrees such

as Master and Doctoral (PhD) programs inside and outside of the country. One staff members of CAF is studving postgraduate degree in Master of Public Health, three staff are graduated from MPH program during 2016, three staff are studying post graduate degree in Master of Business Administration and another one staff is PhD scholar in public health during the reporting vear and currently working at head quarter office. Subsequently, CAF is committed to build the capacity of its staff members through short and medium term programs and workshops inside and outside of Afghanistan. CAF has supported and celebrated total of 3 master graduates from its main provincial offices and reporting during the CAF technical period.



director joint a technical workshop in New York, United Stated with financial support of UNICEF during the reporting period.

### **Partnerships:**

CAF works in partnership with various actors such as community, government, national and international agencies. CAF always received advice and

## Monitoring and Supervision:

139 external monitoring visits (25 in Logar, 77 in Badakhshan, 35 in Kunduz and 2 in Daikundi) conducted by GCMU-MOPH, MSH, WHO, PPHD, and M&E-MOPH. There is 49% increment in the frequency of monitoring visits by MOPH and other stakeholders during

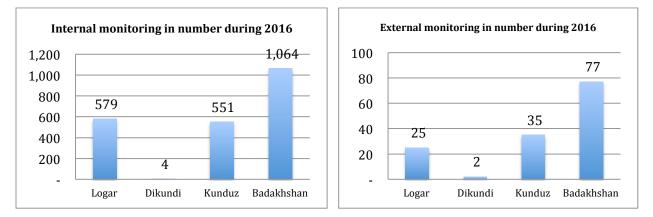
1395 comparing to 1394. Total of

technical assistance of UN agencies in implementation of health and nutrition services that resulted to quality service provision in the country. Coordination with our partners and stakeholder such as MOPH, WHO, UNICEF, MSH, WFP, UNDP, Aga Khan Health Services (AKHS), SHDP, BARAN, Affair Women

Department. Provincial council and other governmental agencies at the national and provincial level was the kev intervention of the organization which made through joint ventures, partnership, meetings, workshops and joint supervision-monitoring of during projects the reporting period.



2,198 internal monitoring visits (1,064 in Badakhshan, 579 in Logar, 4 in Daikundi, and 551 in Kunduz provinces) conducted by CAF HQ and provincial management team. There is 14% increment in the frequency of monitoring visits by CAF and its partners during 1395 comparing to 1394. Action plans have been prepared addressing the findings of the visits and regular follow up is made during the course of the projects.





## Quarterly Review workshops

CAF and its partner NGOs conducted regular review quarterly workshops of SEHAT projects in Kabul. CAF, BARAN and SHDP field offices staff and staff of main office participated actively in the workshops. Review of quarters' performance. lessons learned; plan for the next quarter and assessment of projects activities were the agendas discussed during the workshops.

## Annual review workshop

Another outstanding activity for the year was annual review workshop of SEHAT projects. The workshop held in Kabul and Badakhshan in which key staff of projects participated, presented their annual achievements,

compared achievements with the annual work plan, and planned for the next year. CAF operation and technical directors and managers participated in the workshop and provided constructive feedbacks and comments for effectiveness and efficiency aspects of the projects.

### Gender activities:

One of the important activities of CAF is struggling to improve Gender equality. Some

activities main on improving gender balance during the year were: recruitment of female staff, conducting regular meeting about gender awareness, celebration of 8<sup>th</sup> March/ international woman days at the office level. maintaining of kindergarten for children of staff and a female teacher in kindergarten. The most important gender consideration during the vear was activation of and youth women empowerment department of the organization by hiring of a specialist for department the that contributed the to submission of three women empowerment and protection proposals to donors. CAF participated in a workshop, which was held in the ministry of affaires women for celebration of national



women day. CAF is committed to contribute in the empowerment of women and girls as a main objective of the ministry of women affairs.

## Coordination and communication:

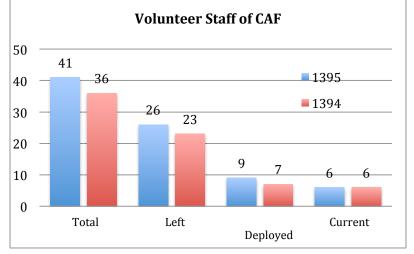
CAF is an active member of national and provincial level forums. Our staff participated health in strengthening system (HSS) forums regularly during the year. CAF is a member of CBHC, HMIS, IYCF and RH taskforce meeting at the MOPH level. In addition, CAF is a member of nutrition and health clusters at the national level CAF leadership and provincial staff participated regularly and actively in quarterly BPHS and EPHS review meetings during the

reporting period. Furthermore, CAF leadership participated in Health Result Conference. introduction of Afghanistan Health and Demographic Survey preliminary result. and other national level gatherings. Also CAF is among steering committee members of Alliance for Health Organizations

meetings at the provincial levels where CAF is operating. CAF staff is members of PHO sub committees – such as RH, CBHC, EPI, and IMCI – and the EPR committee at the provincial levels.

### Volunteerism:

Since its establishment, CAF tried to build the capacity of Afghan youths



(AHO). Besides, CAF is an active member of PHCC



through provision of volunteerism mechanism in its main and provincial offices. Total of 41 male and female vouths employed as volunteer in different departments of the organization. From all, CAF could deploy 22% of volunteers in its main and provincial offices and 78% of volunteers obtained necessary knowledge and skills during their stay in CAF and left for joining other organizations.

### **General Assembly:**

As per the organization charter, CAF conducted the general assembly with presence of members of trustee board, members of director and management board in CAF Kabul office during the reporting the provinces where the people suffer from natural disasters and disease outbreaks. Being one of the main implementers of in health projects Badakhshan. Logar, Daikundi and Kunduz CAF provinces, has



period. During the meeting, annual technical report, highlights of the year, and annual financial plan presented to the members of the meeting. members of the The general assembly reviewed and approved CAF strategic plan for 2016-2020 and revised charter of the organization. Also, the general director of the organization elected with the majority of the voters.

### **Emergency response:**

Badakhshan, Logar, Daikundi and Kunduz are

actively contributed in response the to emergencies in these provinces. CAF is an active member of Emergency preparedness Response and (EPR) committee at mentioned provinces and managed to respond effectively and timely in 16 events during year. During the the reporting period. 15 emergencies reported from Badakhshan province and one emergency reported from Daikundi province, which responded properly.

## Appreciation and recognition:

During the reporting CAF period. was recognized and appreciated by Daikundi, Logar and Badakhshan governmental Meanwhile. authorities. Logar governor and public health director has appreciated CAF's efforts in implementation of CME and CHNE program in Logar province. Badakhshan governor awarded CAF with an appreciation letter for quality and successful implementation of CLTS project in Argo district. Also, the ministry of rural rehabilitation and development awarded CAF with an appreciation letter for quality implementation of CLTS project in Badakhshan province. The district governor of Shahre-buzurg district of Badakhshan province issued a certificate of appreciation to CAF for its successful and quality implementation of BPHS in the province. Also, Daikundi and Logar appreciated governors performances CAF in implementation of EPHS and **BPHS** projects respectively by giving certificate of appreciation.

### **Our challenges:**

Availability of old and non-standard buildings for HFs in the operating provinces is a challenge to quality implementation of health services. 20 HFs in Logar and 23 HFs in Badakhshan provinces do not have standard building. Also, Daikundi provincial hospital building is not standard and do not have adequate space for proper service delivery as a PH in the province. This problem regularly shared with related stakeholder to find a solution

Shortage of female professional staff in remote areas of the provinces is a general challenge in the country. Although Ministry of public health started community has midwifery education and community nursing, а community based programs, in most of the provinces shortage of female doctors and specialists is still а challenges toward ministry of public health to achieve Sustainable Development Goals set for Afghanistan. CAF has taken different approaches to fill this gap through exploring qualified female staff abroad the boundaries of Afghanistan such as Tajikistan to

overcome this challenge in its operating area and to contribute to goals of ministry of public health. CAF could fill all female MD positions in Badakhshan province through hiring of female MDs from Tajikistan. As a bench-mark from most of the developing countries recommend we the ministry of public health of the government to apply a post graduate mandatory of medical services graduates (both MDs and specialists) in the remote areas of the country as a long term solution for unavailability of female professional staff in these areas

Insecurity in some of the area is a big challenge, which needs effort of multi sectorial teams to reduce its effect on the route of health service provision. CAF as non-political and community based organization provided

uninterrupted services to the needy population of the operating insecure areas such as Logar and Kunduz provinces regardless of their political sides. 64 health facilities in Kunduz, health facilities 44 in Badakhshan. 1 PH in Daikundi and 40 health facilities in Logar provinces were functional providing and uninterrupting services to the needy population of the provinces.

Lack of skill and knowledge in medical engineering and shortage of qualified staff for this purpose is another major challenge in BPHS and EPHS projects of CAF in the operating provinces. Acquiring medical engineering knowledge requires long term capacity building programs which government the and ministry of public health is requested to consider such need of the country in its educational programs.



## **FINANCIAL SUMMARY:**

CAF has 8% turnover decreases in 2016 comparing to 2015. However, during the year CAF had total of 15 active projects from which 5 projects successfully completed during the year 2016. The total turnover of CAF for the year 1395/2016 was \$ 8,407,370 USD that is 8% less than the turnover in 1394/2015.



1000000 0 2015 2016 period are the World Bank, USAID, MOPH, and the UN agencies. The core donors contributed to the organization projects with 93.51%, 0.3%, and 4.34% respectively during the year. Other

In total CAF could collect amount of 22,711,464 AFS withholding Tax from its operation as per Afghanistan income tax law and amount of 22,671,399 AFS paid to government account during the year. The collected amount of tax relates to payroll tax, vehicle tax, purchase tax and house rental taxes in the provincial offices and main premises of CAF. CAF as always, paid its monthly collected amount of tax to the government timely.

**Care of Afghan Families (CAF)** Kabul - Afghanistan

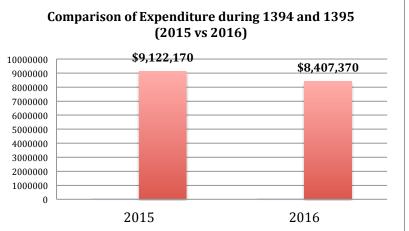
		Dec, 2	2 2015 to Dec 20, 20	16	Dec, 22 2014 to Dec 21, 2015			
S/No	Description	Amount Collected	Amount Paid to Government	Balance with CAF	Amount Collected	Amount Paid to Government	Balance with CAF	
				Amounts in A	Afganis (AFN)			
1	Payroll Tax							
	-	16,391,149	16,351,084	40,065	17,500,598	17,503,102	-	
2	Vehicle Tax						-	
		1,756,053	1,756,053		2,716,445	2,719,444	-	
3	Purchase Tax						-	
		3,519,255	3,519,255	-	2,708,143	2,708,943	-	
4	House Tax							
		1,045,007	1,045,007	-	1,587,751	1,587,751	-	
GRA	ND TOTAL	22,711,464	22,671,399	40,065	24,512,937	24,519,240	-	

#### TAX REPORT FOR THE PERIOD FROM DECEMBER 22, 2015 TO DECEMBER 20, 2016

donors such as GAVI, MI, and AKF/KIT were our non-core donors during the period.

Note: An amount of 40065 was paid less last year, which is paid this year to the government account.

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## FINANCIAL STATEMENTS:

### **Statement of Financial Position:**

**Care of Afghan Families (CAF)** Kabul, Afghanistan

#### Statement of financial position as at December 20, 2016

		13	395	1394 21 December 2015		
	Note	20 Decer	nber 2016			
		AFN	US\$	AFN	US\$	
ASSETS						
TOTAL ASSETS		171,848,710	2,571,046	220,533,394	3,245,525	
LIABILITIES AND FUNDS						
TOTAL LIABILITIES AND FUNDS		171,848,710	2,571,046	220,533,394	3,245,525	

Director General M.Naim.Rassa **Operation Director** Dr.Nasir Ahmad Hamid

## Statement of Comprehensive Income (Profits and Losses):

### **Care of Afghan Families**

Kabul - Afghanistan

#### Income Statement for the year ended December 20, 2016

		139	-	139	
	Note	20 Decem	ber 2016	21 Decem	ber 2015
		AFN	US\$	AFN	US\$
INCOME		-		-	-
		572,066,233	8,554,116	608,884,241	9,491,774
EXPENDITURE					
		571,280,813	8,407,370	619,851,467	9,122,170
Surplus of income over expenditure		785,420	11,751	(10,967,226)	(161,401)
Accumulated Core Fund brought forward Exchange Loss on Core Fund brought forward		14,603,055	282,162 (63,684)	26,544,443 (974,162)	457,900 (14,336)
Accumulated Core Funds carried forward		15,388,475	230,229	14,603,055	282,162

The annexed notes form an integral part of these financial statements.

Director General M.Naim.Rassa **Operation Director** Dr. Nasir Ahmad Hamid

#### CAF-ANNUAL REPORT 1395/2016

## - -A Memeber Firm of Usman Azeem & Co. **Chartered** Accountants

#### INDEPENDENT AUDITORS' REPORT TO BOARD OF GENERAL DIRECTOR

We have audited the accompanying financial statements of Care of Afghan Families ("the organization") which comprise the statement of financial position as at December 20, 2016, income statement, for the period then ended statement of core fund and a summary of significant accounting policies and other explanatory notes.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance, whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

In making those risk assessments, we consider internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. An audit also includes evaluating the appropriateness of accounting policies & principles used and reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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. Lahore Office: 111 СС-А, Phase IV, DHA Lahore,

#### CAF-ANNUAL REPORT 1395/2016

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Γ	L Usman Aze	em & Co.
Fight	Chartered Accountants	
Čons	sultants	

#### Opinion

In our opinion, the financial statements give a true and fair view of the state of the Organization's affairs as at **December 20, 2016** and of its surplus for the period then ended in accordance with International Financial Reporting Standards.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position and the income statement confirms to the approved accounting standards.

Usman Azeem & Co.

Chartered Accountants

Kabul March 04, 2017

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#### Care of Afghan Families (CAF)

Kabul, Afghanistan

#### Statement of financial position as at December 20, 2016

		139	5 and the strength	1394	
	Note	20 Decemb	er 2016	21 Decemb	er 2015
		AFN	USS	AFN	USS II
ASSETS					
Current assets					
Receivable from donors	3	7,701,427	115,222	6,833,424	100,60
Security deposits	4	763,690	11,426	527,413	7,70
Other assets	5	-	-	35,000	5
Cash and cash equivalents	6	160,135,274	2,395,800	209,486,386	3,082,90
	-	168,600,391	2,522,447	216,882,222	3,191,79
Non - Current assets					
Operating fixed assets	7	3,248,319	48,598	3,651,171	53,73
TOTAL ASSETS	-	171,848,710	2,571,046	220,533,394	3,245,52
LIABILITIES AND FUNDS					
Current liabilities					
Deferred grant income - Restricted	8	92,790,941	1,388,255	147,153,267	2,166,42
Other payables	9	63,669,294	952,563	58,777,071	865,0
	-	156,460,235	2,340,817	205,930,339	3,031,42
Funds					
Accumulated Core Fund	_	15,388,475	230,229	14,603,055	214,0
Contingencies & Commitments		-	-	8	-
Contingencies & Communents					

Director General M.Naim.Rassa

**Operation** Director Dr.Nasir Ahmad Hamid

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#### **Care of Afghan Families**

Kabul - Afghanistan

#### Income Statement for the year ended December 20, 2016

	ALC: NO.	1395	A REAL PROPERTY OF A REAL PROPERTY OF A	139	A MERICAN DE LETTERE MANAGER
	Note	20 Decemb AFN	US\$	21 Decem AFN	USS
INCOME	Print				
Amortization of deferred grant	10	571,268,774	8,542,185	604,635,955	9,429,253
Other income	11	797,459	11,931	4,248,286	62,521
	-	572,066,233	8,554,116	608,884,241	9,491,774
EXPENDITURE					
Direct operating cost	12	521,970,445	7,681,684	523,231,823	7,700,248
Indirect operating cost	13	49,310,368	725,686	53,989,330	794,545
Expenses of sub-grant	14	-	-	32,570,688	479,333
Expenses of SEHAT projects	15	-	-	10,059,626	148,045
	_	571,280,813	8,407,370	619,851,467	9,122,170
Surplus of income over expenditure		785,420	11,751	(10,967,226)	(161,40)
Accumulated Core Fund brought forward	1	14,603,055	282,162	26,544,443	457,900
Exchange Loss on Core Fund brought for	rward	656 Å	(63,684)	(974,162)	(14,336
Accumulated Core Funds carried forward	i –	15,388,475	230,229	14,603,055	282,162

The annexed notes form an integral part of these financial statements.

Director General M.Naim,Rassa

**Operation** Director 0 Dr. Nasir Ahmad Hamid

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Care of Afghan Families

Kabul - Afghanistan

	AFN	US\$
Balance as at Dec 22, 2015	26,544,443	457,900
Exchange loss		
Surplus for the year	(10,967,226)	(161,401
Exchange Loss on Core Fund brought forwarded	(974,162.00)	(14,336.45 (68,062.64
Balance as at Dec 21, 2014	14,603,055	214,099
Surplus for the period	785,420	11,751
Exchange Loss on Core Fund brought forwarded	1-11	4,378
Balance as at December 21, 2015	15,388,475	230,229

The annexed notes form an integral part of these financial statements.

Director General M.Naim.Rassa

Operation Director Dr.Nasir Ahmad Hamid

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#### CAF-ANNUAL REPORT 1395/2016

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## INDEPENDENT AUDITORS' REPORT ON COMPUTATION OF TAX CALCULATION

General Director Care of Afghan Families (CAF) Kabul Afghanistan

Our audit was conducted for the purpose of forming an opinion on the financial statements taken as a whole. The schedule of computation of tax contained that the organization collected tax is AFN 22,711,464.18/- and paid tax is AFN 22,671,399.18/- presented for the purpose of additional analysis and is not required part of the financial statements. Such information has been subjected to the auditing procedures applied in the audit of financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

Usman Azeem &

Chartered Accountants

Kabul March 04, 2017

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#### CAF-ANNUAL REPORT 1395/2016



## INDEPENDENT AUDITORS' REPORT ON THE SCHEDULE OF COMPUTATION OF INDIRECT COST RATE.

General Director Care of Afghan Families (CAF) Kabul Afghanistan

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedule of computation of indirect cost rate is presentenced for the purpose for additional analysis and is nor a required of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Usman Azeem &

Chartered Accountants

Kabul

March 04, 2017

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- Kabul Office:

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Lahore Office: 111 CC-A, Phase IV, DHA Lahore, I com Care of Afghan Families (CAF) Kabul - Afghanistan

## SCHEDULE OF COMPUTATION OF INDIRECT COST RATE FOR THE PERIOD ENDED DECEMBER 20, 2016

PARTICULARS	English and the second second	AMOUNT	SIN AFS	ne se
	DIRECT COST	CAPITAL	SUB- GRANTEE	INDIRECT COST
SALARIES AND BENEFITS	272,583,974	-	-	37,406,114
GOOD AND SERVICES	244,486,755			11,904,254
ASSESTS	-	4,899,716		-
SUB-GRANT EXPENSES BARAN		-	-	-
SUB-GRANT EXPENSES SHDP		· •	-	
CAF-BARAN CONSORTIUM EXPENSES			-	-
CAF DIRECT EXPENSES PORTION DAIKUNDI				
CAF DIRECT EXPENSES PORTION LOGAR				
DIRECT EXPENSE FIXED ASSET	-	-	-	-
TOTAL:	517,070,729	4,899,716	-	49,310,368

INDIDECT COST DATE (DATIO)		Indirect Cost	49,310,368 =	10%
INDIRECT COST RATE (RATIO)	=	Direct Cost	517,070,729	ut 3 Co "

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Director General M.Naim.Rassa

**Operation** Director Dr.Nasir Ahmad Hamid

#### CAF-ANNUAL REPORT 1395/2016



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## **Registrations**



## **Appreciations**



دافغانستان اسلامي جمهوري دولت دولت جمهوري اسلامي افغانستان اداره مستقل ارگانهای محلی دسيمه ايزوار گانونو خيلواک اداره ددايكندي ولايت ولايت دايكندي 140,41 آمریت ارزیایی اجراآت ، دیتاییس وسوانح تقديرنامه مزسسة محترم CAF: بدین وسیله از خدمات ارزنده و شایستهٔ شما در قسمت تطبیق و عرضهٔ خدمات صحی شفاخانه بی و جذب کدر های علمی (متخصصین)در بخش های داخله ، جراحی، نسایی و ولادی و اطفال که زحمات شایانی را کشیده اید هم چنان در قسمت استخدام داکتر انستزی و داکتر دندان اقدام عملی ومقتضى انجام داده ايد كه اين اقدام در تاريخ شفاخانه ولايتي تكرار نشده است. موسسةمحترم شما ( CAF) جهت بهبود هرچه بیشتر عرضة خدمات صحی شفاخانه بی در تهیه سامان آلات ، وسابل ، ادویه و مواد پانسمانی از هیچ نوع تلاش دریغ نه ورزیده و مواد ذکر شده را به صورت منظم ارسال و مطابق به لست عرضه خدمات شفاخانه بی مهیا نموده اید. خوشبختانه Balance Score Card با کارت نمره دهی متوازن نتایج بهتر عرضه خدمات صحی شفاخاانه بی را نظر به سال های گذشته نشان مي دهد. هم چنان ارزيابي هاي متواتر جناح ثالث يا Third Party كه به صورت منظم از عرضه خدمات صحي شفاخانه بي صورت گرفته نتايج قناعت بخش و قابل قبول را در سطح ولايت به همراه دارد. اينک، ولايت دايکندي بابت عرضهٔ خدمات صادقانه و شايستهٔ شما در عرصهٔ صحت، ابراز رضايت مندي نموکه و مؤسسهٔ محترم را سزاوار تقدیر دانسته تقدیر نامهٔ هذا را اهداء می نماید. وزارت احما وانكثاف دنات د کلودیارغونی او پراغتیا وزارت لامى خمېوريت Islamic Republic of Afghanistan Ministry of Rural Rehabilitation & Development **Appreciation Letter** تقدير نامه به پاس هماهنگی ها خوب خدمات صادقانه و همکاری جدی در تقویه احیا مجدد کمیته WASH توسط تیم CLTS دفتر مواظبت خانواده های افغان ( CAF ) ریاست احیا و انکشاف دهات ولایت بدخشان از خدمات صادقانه شما تقدیر بعمل أورده سپاس و امتنان مینماید. ریاست احیا و انکشاف دهات سعی میورزد تا به همکاری و هماهنگی های متداوم شما وضعیت حفظ الصحه اجتماعی را در این ولایت بهبود بخشیده که این گامیست به سوی یک افغانستان آباد سرسبز و پاک . یک بار دیگر از همکاری متداوم شما درجریان تطبیق موفقانه پروژه حفظ الصحه کامل به ر هبری جامعه در ولایت بدخشان ولسوالی ارگو تشکری نموده موفقیت هر چه بیشتر شما را خواهان است. انجينر نور الحق صمدى ف دهات و لايت بدخة سر پرست ریاس

----1 دولت جمهورى اسلامى افعانستان 596,1-,19 اداره مستقل ارگان های محل ولسوالى شهربزرگ به پاس خدمات وتلاش های شبا روزی رهبری محترم دفتر (CAF)دربخش صحت درولسوالي شهربزرگ باتيم كاري شان بامسؤليت انجام داده اند اداره ولسوالي بادرنظر داشت زحمات ایشان این سیاس نامه اخدمت شان اهداو از خداوندبزرگ توفقات مزيداستدعادار د. ق اولسوال شهريز رك جمهوري اسلامي افغانستان ISLAMIC REPUBLIC OF AFGHANISTAN Afghanistan National Disaster ریاست عمومی اداره ملی آماده گی مبارز ه بلخواد Management Authorities (ANDMA) ولايت تخار Takhar province کمیسیون ولایتی میارز ، با حوادث Takhar disaster provincial committee Secretary سکرتریت (ریاست میارژه با حوادث) به موسسه محتود كف مقيم تخار! كميسيون ولايتي مبارزه با حوادث ولايت قثاراز شما در امرسهمكموي فعال وهمكاري مستمر وصادقانه نان بمنظه ریاستحگونی بجوادت و کاهش نخط ات اظهار سیاس نموده یا ادامه همکار بههاموفقیکترمزید تالوا در زنده گی تمنا دارد. To ... EMERG(CAF)OF TAKHAR:..... The Takhar ANDMA appreciates you for the violable and active participation in rapid assessments and timely response of emergency cases in Takhar Province, 'and close coordination with ANDMA and other INGOs and Governments line Departments. We wish you a successful career and looking forward to have your further violable supports in any emergency cases in the future within Takhar Province. Sincercly Latif "Ebrahimi " Advisor Minister and governor of Takhar province

Ministry of Public Health وزارت سدت غامد General Directorate of Pharmacoutical Affairs رياسته عمومي امور فارمسي تحسين نامه Certificate of Appreciation وزارت صحت عامه از همکاری و سهم گیری های فعال و ارزشمند The Ministry of Public Health acknowledges the invaluable cooperation and participation of Mohammad Yasin Rahimyar **جناب محمد یاسین رحیمیار** در پیشبرد فعالیت های سیستم هماهنگی در تهیه ، تدارک و توزیع in carrying out the Coordinated Procurement and ادویه اساسی وزارت صحت عامه ستایش نموده و خواهان ادامه Distribution System (CPDS) activities, and wishes to continue his/her contribution as usual. همکاری های شان میباشد. Pharm. Abdul Hafiz "Quraishi" GDPA Director, MoPH A sustainable pharmaceutical supply system overseen by the MOPH with good governance which ensures uninterrupted supply of quality pharmaceuticals in the public sector جمهورى اسلامي افغانستان اداره مستقل ارگانهای مط ولايت بدخشان رياست دقتر شماره حكم: (۲۴۴۲) تاريخ//12/1395 تقدير ناه ذير محترم داكتر سليم ان سمعي وتسلاش هم ر هيـر ي مقـام و لايـت بدخ یکی تا ای خ "صميم"مسول يسروره حقيظ الصحه كامل به رهبر ع مسردم (CLTS) به ياس ادقانه به مردم ایجاد هماهنگی خوب در میان تیم ولایتی و عرضه خدمات صد نیاز مند ولسوالی های این ولایت در امورات محولیه انجاء داده اید ز حم مارا به دیده قدر نگریسته به اعطای این تقدیر نامه منتخر میگرداند، موفقیت -های مزید تان رادر راستای خدمت گزاری بیشتر به وطن وملت افغانستان ازبارگاه خداوند (ج) استدعا می نماید. که ایس یک گامیست بسری داشتن طفل سالم أمادر سالم و اجتماع سالم در أينده افغانستان با احترام باسوال احمد فيصل "بيك زاد والمسى ولايست بدخشان د فتر مقاء خ

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